Roger W. Knight, P. A.

8510 Six Forks Road, Suite 102 Raleigh, North Carolina 27615 Phone 919.518.8040 Fax 919.518.8060

October 7, 2014

VIA EMAIL & US MAIL

Ms. Kim Westbrook Strach Executive Director North Carolina State Board of Elections P.O. Box 27255 Raleigh, NC 27611-7255

Re: Complaint filed September 29, 2014 by North Carolina Democratic Party

Dear Ms. Strach:

As we have discussed, this letter is the response of my client, Americans for Prosperity Foundation ("AFPF") to your letter dated September 30, 2014 and to the Complaint filed by the North Carolina Democratic Party. The information and positions presented here supplement our letter dated September 29, 2014, a copy of which is included hereto as **Attachment A**. That letter and your Notice of Complaint apparently crossed in the mail. AFPF is also attempting to answer the specific questions you posed to the best of its ability in the short time frame presented and in light of the NC Gen. Stat. Sec. 163-275(17).

While Americans for Prosperity Foundation is fully aware of the incorrect information provided on its North Carolina mailer, the errors were inadvertent and not included on the mailer intentionally as explained in AFPF's correspondence of September 29, 2014.

AFPF is a large organization with several hundred employees spread across 35 states. AFPF is currently conducting an internal review to determine the source or sources of the errors contained in the mailer and to determine the best way to ensure that such mistakes are not repeated in North Carolina or in any of the other states where AFPF actively operates.

Remedial Measures

AFPF is determined to clear up any misunderstanding caused by the mailers and to further encourage all North Carolinians to register and vote. Based upon the October 10,

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2014 registration deadline, AFPF has determined that the best method available to reach the largest number of the recipients of the mailings is to run newspaper advertisements in the major daily newspapers throughout the State of North Carolina as soon as you grant approval for the copy and AFPF can place the insertion orders. There are two versions of the ads and both versions are attached hereto as **Attachment B1** and **Attachment B2**.

Original Mailer: Content and Process

As noted in the September 29, 2014 letter, in order to craft the voter registration mailer, AFPF utilized a template from a previous mailer sent out to potential new voters in Arkansas. A copy of the Arkansas template is included as **Attachment C**. The North Carolina mailer was part of a large national voter registration drive with the intent to identify unregistered potential voters, and encourage and assist them to vote in the upcoming election. Far from being a plot to deter voting as the complainant alleges, the North Carolina mailer was a part of AFPF's nationwide effort to increase election participation and therefore the mailer does not meet the intent requirement of 163-275.17.

While AFPF's internal approval process vetted the mailer, it is clear that the review process missed certain information. AFPF regrets the mistakes but the original mailer, when taken as a whole, neither misleads the voting public nor discourages voter participation.

To be specific, the mailer listed both the correct "25 day" registration deadline for North Carolina, while it also carried over a "30 day" deadline as an artifact from the template Arkansas mailer. AFPF fully recognizes the importance of citizens knowing the correct deadlines to register to vote, which is why it offers to voluntarily undertake an extensive advertising campaign to reinforce that information. It is also true, however, that any citizen complying with the incorrect information would have been registered five (5) days before the actual statutory deadline.

Additionally, one place on the mailer directed individuals to contact the North Carolina Secretary of State with questions about voter registration, rather than your agency. While this agency name was again an artifact of the Arkansas mailer and reflected a different state's practices, the phone number and web site address AFPF provided on the mailing were in fact for the North Carolina State Board of Elections. Any person attempting to contact a state agency using the information provided by AFPF would directly reach the correct agency.

The mailer stated that when registered, voters would receive notice of their polling location from the county clerk, when in fact that information would come from the county board of elections. This misidentification of the applicable local government agency in no way affected any action required by the recipient.

Finally, the zip code listed on the mailer for your agency is not your agency's zip code – but rather a zip code established for AFPF by the United States Postal Service for immediate delivery to your agency. This was explained in some detail in the

Ms. Kim Westbrook Strach October 7, 2014

correspondence from AFPF to your office from September 29, 2014. This is not an error at all, but rather the result of AFPF's determined effort to assist people in registering to vote by paying the cost for them to return the registration form.

The three mailers were sent to approximately 180,000 individuals in North Carolina who were identified by a vendor as being eligible but not yet registered voters. The mailers were sent in early-to-mid-September, and were not aimed or targeted to select or exclude any racial, ethnic or other lawfully protected classes or groups. The list produced was intended to allow AFPF to identify and contact large numbers of unregistered potential voters to encourage them to register and participate in the political process.

AFPF notes that at no time prior to the filing of the complaint did the complainant contact AFPF to notify the organization of its error. Rather the complainant appears to have alleged without evidence that AFPF intentionally misled potential voters, and engaged in activity to generate news stories implicating AFPF with a violation of law and then used the allegations to raise funds.

In closing, I wish to reiterate that the errors in the voter registration mailers were inadvertent and lacked the requisite intent and effect necessary to conclude or suggest a violation of NCGS §163-275(17). While AFPF will continue to work to mitigate any problems caused by the mailer, it remains my client's belief and understanding that recipients who complied with the instructions on our mailer have not experienced any problems in registering to vote, as evidenced by the more than 4,000 individuals who have used our pre-paid envelope to return the registration form AFPF provided.

Going forward AFPF will continue to implement additional safeguards to ensure that such errors do not recur in AFPF's ongoing efforts to encourage citizen engagement. We look forward to continuing to work with the State Board of Elections to address your concerns.

As next steps, my client would appreciate your review of the proposed newspaper ads at Attachment B. Please let me know if you have any edits or changes or if these meet with your approval. As soon as you notify us that these materials meet with your approval, AFPF staff will place the newspaper insertions as soon as possible.

Americans for Prosperity Foundation deeply regets any confusion or distress caused by its mailing, especially inasmuch as they have distracted from the important goal of increasing voting participation.

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Roger W. Knight Counsel to Americans for Prosperity Foundation Ms. Kim Westbrook Strach October 7, 2014

Enclosures:

Attachment A: September 29, 2014 letter to Ms. Kim Strach

Attachment B1 and B2: Newspaper ads to run as a remedial measure

Attachment C: Arkansas Template

Attachment-A



2111 Wilson Blvd., Ste 350 | Arlington, VA 22201 | p: (866) 730-0150 | f: (703) 224-3201

September 29, 2014

Kimberly Westbrook Strach Executive Director North Carolina State Board of Elections P.O. Box 27255 Raleigh, NC 27611-7255

Dear Ms. Strach:

Thank you for meeting with my colleague, Peter Schalestock, earlier today. We very much appreciated the opportunity to explain our goals and discuss ideas with you about improving our processes and communications moving forward.

At this time I also would like to use this opportunity to provide you with additional information regarding the mail sent by Americans for Prosperity Foundation to citizens of North Carolina encouraging them to register to vote. As my colleague informed your staff and you today, our intent in sending our mail was and remains to encourage as many North Carolinians as possible to register and vote in upcoming elections. Toward that end, we identified individuals who appeared to be eligible to vote but had not yet registered and then we sent them the official North Carolina voter registration form along with additional information on how to register.

Regrettably, some of the additional information we included in our mail contained errors. While we do not believe any of this information in any way interfered with a person's ability to register and vote using the form we sent them, a belief confirmed by our records which suggest some 3,700 North Carolina citizens have returned forms already using our postage-paid mail, we recognize that our errors may have created some confusion for some individuals.

The genesis of our errors in North Carolina was entirely inadvertent and resulted from the size and scope of our ambitious voter registration effort which involves multiple states. More specifically, our North Carolina mail was drawn from a similar document previously sent to Arkansas residents. To register to vote by mail in Arkansas, an applicant submits a registration form to the Office of the Secretary of State, and the deadline to apply is 30 days before the election (see enclosed Arkansas voter registration application form). Our mistake was in taking our Arkansas form and applying it to North Carolina without re-vetting every detail to ensure it reflected North Carolina's latest voter registration procedures prior to its release. In addition, while our staff did contact your office, we still incorrectly assumed your office was a part of the Secretary of State's office rather than a separate body of the government. Naturally our review process is not foolproof and we have now updated and strengthened our approach to protect against future mistakes.

Please note that as part of our effort to encourage and facilitate registration by new voters, we chose to pay the postage cost for those voters to submit their registration forms. Initially we sought to establish business reply mail accounts allowing applications to be returned postage-paid to each of North Carolina's 99 county elections offices. The U.S. Postal Service declined to establish such a large number of accounts that were required to accomplish this. Instead, we established a single account with the U.S. Postal Service for applications to be mailed postage-paid to the Board, a process endorsed by your staff who advised us that all applications sent to the Board's post office box would be forwarded to the appropriate county. Accordingly, the U.S. Postal Service created for us a unique ZIP+4 code that would cause mail to be delivered to the State Board of Elections post office box and billed to Americans for Prosperity Foundation. This procedure ensures we pay the postage for all returned applications and also allows us to know with great precision exactly how many citizens have returned the forms we provided.

Of course I would be remiss if I neglected to acknowledge that our mail in some cases inadvertently was sent to certain deceased persons which unintentionally caused emotional pain to their families, and for this I sincerely apologize. Americans for Prosperity Foundation made every effort to mail applications only to individuals who would be eligible to vote and were not currently registered. To the extent applications went to other individuals, our error most certainly was not intentional but reflected bad data, a not uncommon occurrence you likely would agree. We appreciate any information your office or members of the public provides to help us identify the applications that were sent in error and to prevent repeat occurrences.

In sum, please know that throughout this process we sought to minimize the possibility of confusion or error in the voter registration process. We included a clear statement that individuals already registered to vote in North Carolina would not need to register again and we also provided instructions on how citizens could check their registration status. While we acknowledge the errors we made, we also note that our errors have not prevented anyone from registering to vote, and anyone who followed the instructions on our mail and was otherwise eligible will be successfully registered. Because of the confusion surrounding our mail and concerns raised by your office, we stopped a final set of notices that were to be delivered this week.

Ultimately, your office and our organization share the exact same goal – to encourage as many North Carolinians as possible to participate in the process of selecting their elected officials.

Thank you for your kind consideration of this matter.

Sincerely.

Victor E. Bernson, Jr.

Vice President & General Counsel

PLEASE PRINT AND USE BLACK INK TO COMPLETE

Rev. 7/12

	ARKANSAS VOT	ER REGIS	STRATION A	APPLI	CATION		
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James L.	This is a party change. Mr. Last Name	Jr. Sr. F	rst Name	ned ID	Middle Name		
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2	Address Where You Live (See Section "C" Below) (Rural addresses must draw map.)	Apt. or L	ot # City/Town	County	State Zip Code		
3	Address Where You Receive Mail If Different From	n Above Apt. or L	ot # City/Town	County	State Zip Code		
4	Date of Birth / / Month Day Year	5 Home & W	ork Phone Numbers (Optional) (W)	6	Party Affiliation (Optional)		
7	E-mail Address (Optional)		8 Have you ever voted in a fe				
9	ID Number - Check the applicable box and provide the Arkansas Driver's license number □ If you do not have a driver's license provide the security number □ I have neither a driver's license nor social security.	ne last 4 digits of social	Signature of elector - Please sign	n full name or put	mark.		
10	(A) Are you a citizen of the United States of America and a Yes No (B) Will you be eighteen (18) years of age or older on or be Yes No (C) Are you presently adjudged mentally incompetent by a control Yes No (D) Have you ever been convicted of a felony without your someticharged or pardoned? Yes No If you checked No in response to either questions C or D, of you checked Yes in response to either questions C or D,	refore election day? court of competent jurisdiction? sentence having been do not complete this form.	The information I have provided is truto vote in another county or state. If a fine of up to \$10,000 and/or imprisormation in the state of the personal information in the	I have provided falsonment of up to 10 y Day sign his/her nan son providing assi Addres	se information, I may be subject to years under state and federal laws. Year ne. provide name, address and		
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Arkansas Secretary of State ATTN: Voter Registration P. O. Box 8111 Little Rock, Arkansas 72203-8111

Required
Postage
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From:

Deadline Information

To qualify to vote in the next election, you must apply to register to vote 30 days before the election. If you mail this form, it must be postmarked by that date. You may also present it to a voter registration agency representative by that date. If you miss the deadline you will not be registered in time to vote in that election. Please don't delay. Make sure your vote counts.

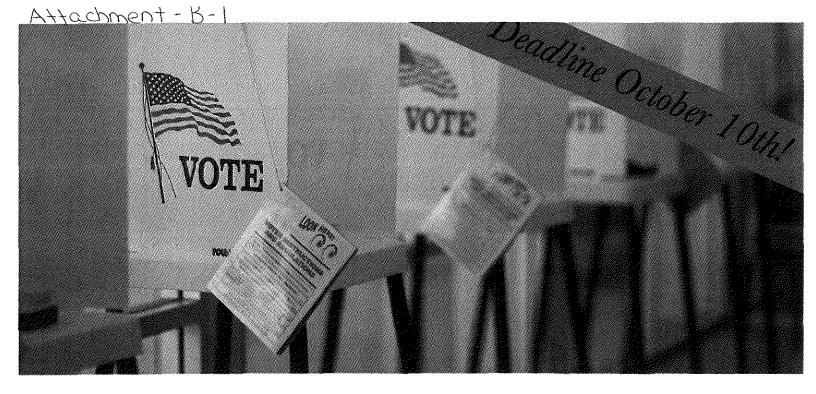
If you are qualified and the information on your form is complete, you will be notified of your voting precinct by your local County Clerk.

To Mail

Fold form on middle perforation, remove plastic strip, seal at bottom, stamp and mail.

Questions?
Call your local County Clerk
or
Arkansas Secretary of State
Mark Martin
Elections Division – Voter Services
1-800-482-1127

Contact your County Clerk if you have not received confirmation of this application within two weeks.



Register to Vote

You may have received a mailer from Americans for Prosperity Foundation recently with information on how to register to vote. Some of the information in the mailer was incorrect, and we want to apologize for any confusion or hardship this may have caused.

To ensure you are able to register to vote, please know:



The deadline to register by mail to vote in the November 4 general election is **October 10** (25 days before the election).

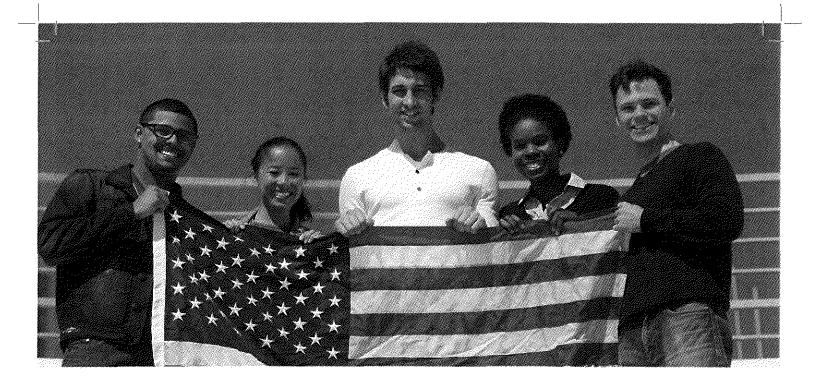


If you have questions, you can contact your local board of elections (find them at http://www.ncsbe.gov/webapps/CBESearch/) or call the State Board of Elections using the phone number we provided, (919) 733-7173.

Our efforts have always been to encourage residents to vote, and we hope you use your right during the upcoming election.



Americans for Prosperity Foundation is a nonpartisan, nonprofit organization that offers educational programs and policy analysis to explain how individual well-being comes from policies that promote individual freedom and economic liberty. AFPF encourages all citizens to be informed, think for themselves, and express their preferences by voting. To learn more, visit http://americansforprosperityfoundation.com/.



REGISTER TO VOTE!

– Deadline to Register by Mail: October 10th –

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Paid for by Americans for Prosperity Foundation

Attachment-C

Register to vote today!

if you want to vote in this election you must be registered. That's why the Americans for Prosperity Foundation is sending you this official application form.

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If you have already registered at your current address, there is no need to submit this application.

Complete this form and mail it in the attached envelope today!

Americans for Prosperity Foundation tracks the smerrians for reospectly countain tracks in registration rates of eligible voters. Our records show that you may be eligible to vote in the next election in Arkansas. If you are a U.S. citizen and meet the requirements below, all you need to do it fill out the attached registration form and return it to your election officials in the envelope provided. We are tracking the level of voter registration in your esighborhood and hope that we can add your arms. neighborhood and hope that we can add your name to the list of people who are registered in 2014.

Already Registered?

If you are not sure if you are requisered to vote at your current address, you can check by visiting you can check by visiting https://www.voterview.ar-nove.org/fotest/fww/Registram/Search.do.

If you have already registered at your current address, there is no need to submit this application.

To register to vote in Arkansas, you must: - Be a U.S. citizen.

- Be an Arkansas resident (residing in Arkansas at least 30 days prior to the first election in which you will vote).
- Be age 18 or turn 18 on or before the next election.

 Not be a convicted felon whose sentence has not been discharged or pardoned.

- Not be presently adjudged as mentally incompetent as to your ability to note by a court of competent jurisdiction.

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